

International Consensus on Standardized Clinic Blood Pressure Measurement — A Call to Action



Alfred K. Cheung, MD,^a Paul K. Whelton, MD, MSc,^b Paul Muntner, PhD, MHS, FASH, FAHA,^c Aletta E. Schutte, PhD, FESC, FRRSAfISHF,^{d,e} Andrew E. Moran, MD, MPH,^f Bryan Williams, MD, FRCP, FMedSci,^g Pantelis Sarafidis, MD, MSc, PhD,^h Tara I. Chang, MD, MS,ⁱ Stella S. Daskalopoulou, MD, MSc, DIC, PhD,^{j,k} John M. Flack, MD, MPH,^l Garry Jennings, MD,^m Stephen P. Juraschek, MD, PhD,ⁿ Reinhold Kreutz, MD, PhD,^o Giuseppe Mancia, MD, PhD,^p Shawna Nesbitt, MD, MS,^q Pedro Ordunez, MD, PhD,^r Raj Padwal, MD, FRCSC,^s Alexandre Persu, MD, PhD, FESC,^t Doreen Rabi, MD, MSc, FRCPC,^{u,v} Markus P. Schlaich, MD, FAHA, FESC, ISHF,^w George S. Stergiou, MD, PhD, FRCP,^x Sheldon W. Tobe, MD, FRCPC, FRCP, FACP, FAHA, MScCH (HPTE),^{y,z} Maciej Tomaszewski, MD, FRCP, FAHA,^{aa,bb} Kim A. Williams Sr, MD, MACC, MASNC, FAHA, FESC,^{cc} Johannes F.E. Mann, MD^{dd,ee}

^aDivision of Nephrology and Hypertension, Department of Internal Medicine, University of Utah Health, Salt Lake City, Utah; ^bDepartment of Epidemiology, Tulane University School of Public Health and Tropical Medicine, New Orleans, La; ^cDepartment of Epidemiology, University of Alabama at Birmingham, Birmingham; ^dSchool of Population Health, University of New South Wales, Sydney, NSW, Australia; e The George Institute for Global Health, Sydney, NSW, Australia; f Department of Medicine, Columbia University Irving Medical Center, New York, NY; ^RDepartment of Medicine, University College London, London, UK; ^hDepartment of Nephrology, Hippokration Hospital, Aristotle University, Thessaloniki, Greece; ⁱDivision of Nephrology, Stanford University School of Medicine, Palo Alto, Calif; ^jDivision of Experimental Medicine, Department of Medicine, Research Institute of the McGill University Health Centre, McGill University, Montreal, Canada; *Division of Internal Medicine, Department of Medicine, McGill University Health Centre, McGill University Montreal, Canada; Department of Internal Medicine, Southern Illinois School of Medicine, Springfield, Ill; "University of Sydney, Sydney, NSW, Australia; ⁿDivision of General Medicine, Beth Israel Deaconess Medical Center/Harvard Medical School, Boston, Mass; ^oCharité – Universitätsmedizin Berlin, Institute of Clinical Pharmacology and Toxicology, Berlin, Germany; PUniversity of Milano-Bicocca, Milan, Italy; Quiversity of Texas Southwestern, Dallas, Tex; ^rDepartment of Non-Communicable Diseases and Mental Health, Pan American Health Organization, Washington, DC; ^sDepartment of Medicine, University of Alberta, Edmonton, AB, Canada; ^tDivision of Cardiology, Cliniques University taires Saint-Luc and Pole of Cardiovascular Research, Institut de Recherche Expérimentale et Clinique, Université Catholique de Louvain, Brussels, Belgium; "Department of Medicine, Cumming School of Medicine, University of Calgary, Calgary, Alberta, Canada; "Department of Cardiac Sciences and Department of Community Health Sciences, Cumming School of Medicine, University of Calgary, Calgary, Alberta, Canada; "Dobney Hypertension Centre, Medical School - Royal Perth Hospital Unit, Royal Perth Hospital Research Foundation, University of Western Australia, Perth, WA, Australia; *Hypertension Centre STRIDE, School of Medicine, Third Department of Medicine, Sotiria Hospital, National and Kapodistrian University of Athens, Athens, Greece; ^yDivision of Nephrology, Department of Medicine, University of Toronto, Toronto, Ontario, Canada; ^zNorthern Ontario School of Medicine, Sudbury, Ontario, Canada; ^{aa}Division of Cardiovascular Sciences, Faculty of Medicine, Biology and Health, University of Manchester, Manchester, UK; bb Manchester Academic Health Science Centre, Manchester University NHS Foundation Trust, Manchester, UK; cc Department of Internal Medicine, University of Louisville School of Medicine, Louisville, Ky; dd KfH Kidney Center, Munich, Germany; eeFriedrich Alexander University of Erlangen-Nürnberg, Erlangen, Germany.

INTRODUCTION

High blood pressure (BP) is the single leading risk factor for cardiovascular disease worldwide, ¹⁻⁴ and lowering BP substantially reduces that risk. ⁵⁻⁷ Effective BP

management relies on accurate measurement. This joint statement from 13 scientific health organizations around the globe has the focused goal of emphasizing the importance of, and introducing a pragmatic approach to,

Funding: See last page of article.
Conflicts of Interest: See last page of article.
Authorship: See last page of article.

Requests for reprints should be addressed to Johannes F.E. Mann, KfH Kidney Center, Isoldenstreet 15, DE 80804 Munich, Germany.

E-mail address: Johannes.mann@kms.mhn.de

standardized clinic BP measurement implemented in clinical practice.

Clinic or office BP measurement is one of the most common procedures in medical practice. In most settings worldwide, estimation of a patient's usual level of BP is based on clinic measurements, often as the only method available. Thus, while recognizing the importance of out-of-clinic BP measurements, the focus of this report is on BP measured in clinic settings. Measuring BP following a standardized approach and using clinically validated devices are important because these methods have been employed in research to establish BP thresholds associated with cardiovascular disease risk, to determine the benefits of lowering BP on health outcomes, and to establish optimal BP treatment targets. Although not a focus here, these principles of standardization are directly applicable to the measurement of BP at home. The lack of standardization in BP measurement is a serious and frequent problem in contemporary clinical practice that impacts patient safety and health system performance.8

For several decades, clinical practice guidelines 9-17 and position statements 18-22 have provided detailed instructions on clinic BP measurement. Despite these efforts, standardization is not implemented in most clinical practices¹⁸ because its importance is often underappreciated, and the necessary steps are considered time-consuming and impractical.²³ However, reliable, accurate BP measurements are essential to best manage hypertension. We posit that it is feasible to streamline the clinic workflow and adopt other strategies that minimize the amount of time required to perform standardized BP measurements. An important recommendation among these strategies is to discriminate between various types of clinic visits depending on whether or not BP management is an objective during the visit. In this paradigm, standardized BP would be routinely obtained during clinic visits where the screening, diagnosis, and treatment of hypertension are objectives.

This document represents a consensus statement by the authors, all of whom represent the position of one or more professional health organizations and other health partners. It is not intended to provide a comprehensive review of the literature or a summary of other detailed guidelines, nor is it intended to reconcile differences across guidelines. Instead, we aim to balance the rigor of BP measurement techniques used in all hypertension outcome trials with the pragmatism that is required in daily clinical practice. Our report is based on a careful examination of the procedures recommended in clinical practice guidelines and a compilation of the most essential elements that are supported by consensus among the authors of this document. Recommendations of individual details in this document are not graded by their strength of evidence, but standardized BP measurement itself is our strong recommendation. The readers are referred to published guidelines and scientific statements for other elements of BP measurement (Appendix 1, available online). Our presumption is that a simplified standardized BP measurement protocol will lead to its wide adoption in daily practice, with minimal compromise in measurement accuracy and reliability.

In addition to making a strong recommendation to adopt the streamlined protocol described herein, we provide the rationale for standardization, discuss barriers to its implementation, and propose strategies to overcome these barriers. The ultimate goal of this joint statement is to ensure that health care organizations, health care professionals and patients can have greater confidence that the BP measurements used to guide management will improve clinical outcomes.

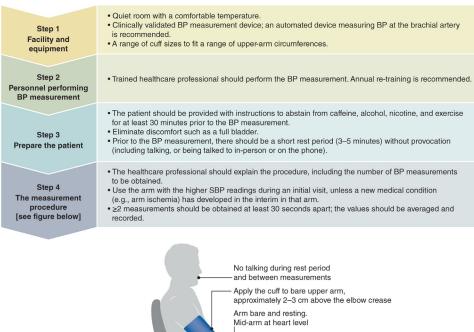
WHAT IS STANDARDIZED CLINIC BP MEASUREMENT?

In this document, standardized clinic BP measurement refers to readings obtained following procedures outlined in a protocol that includes steps recommended by most practice guidelines (Figure). It necessitates preparation of the patient as well as specifications of the setting, equipment, measurement procedure, and the way in which the BP readings are recorded. Further explanations and certain details of the recommendations are provided in the text at the end of this section.

Additional comments on the steps of implementation in the Figure.

Facility and Equipment

- (a) An automated upper-arm cuff monitor is strongly recommended for several reasons.
 - i. It eliminates human error associated with manual devices (eg, those due to hearing impairment and digit preference) and requires less training.
 - ii. It minimizes interactions between the patient and health care professionals and, therefore, distractions during the preparatory and BP measurement phases.
 - iii. It allows the health care professionals to perform other tasks during the measurements.
 - iv. Upper-arm (brachial) BP measurements have been used in many large, randomized, controlled outcome hypertension trials.
- (b) Properly validated automated BP monitors with upperarm cuff are listed in Table 1. The authors do not endorse any specific brand or model.
- (c) Details of facility and equipment requirements can be found in published practice guidelines and position statements (Appendix 1, available online).
- (d) Electronic monitors for children, pregnant women, and individuals with a large arm circumference (>42 cm) should be validated in dedicated clinical studies that address these specific populations. The reader is referred to the manufacturer's instructions and relevant literature for detailed information for these populations.



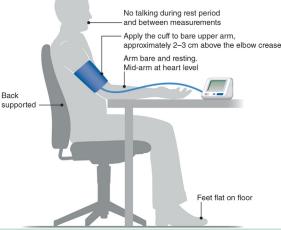


Figure Steps for implementing standardized clinic BP measurement. BP = blood pressure; SBP = systolic blood pressure.

Personnel Performing BP Measurement

- (a) Patient preparation and BP measurement should be performed by medical staff or health care professionals who are trained in these procedures. Retraining on a routine basis (eg, annually) is helpful to ensure proficiency.²⁴
- (b) Systematic certification and regular recertification will promote proper training and retraining of proper BP measurement.
- (c) Details on descriptions of qualifications, training, and certifications of personnel performing BP measurements can be found in published practice guidelines and position statements (Appendix 1, available online).

Prepare the Patient

- (a) Proper preparation by and of the patient is essential regardless of the equipment used.
- (b) There should be a rest period of 3-5 minutes prior to the BP measurement to minimize stressors that may increase BP. However, clinical judgment should be exercised on the individual circumstance to determine

- whether this duration of rest is sufficient to achieve the goal.
- (c) If the patient has not been adequately prepared (eg, the patient has ingested caffeine immediately prior to the clinic visit), repeat BP measurements at a later time during the visit should be considered.

Measurement Procedure

- (a) There is unanimous agreement among the work group members that BP should be measured at least 2 times and the readings should be averaged, without specifying whether any reading should be discarded. Automated averaging is performed by several BP monitors.
- (b) There is no consensus on the importance of whether BP measurements should be conducted in the absence of a health care professional in the room, a condition referred to as unattended office BP. Some automated monitors allow repeat measurements to be made unattended, which has the advantage of minimizing distraction prior to and during the measurements. The

Table 1 Organizations Providing Online Lists of Validated BP Monitors					
Organization	Monitor lists (language)	Scientific association	Website		
STRIDE BP	International (English, Chinese, Spanish)	European Society of Hypertension - International Society of Hyperten- sion - World Hypertension League	www.stridebp.org		
BIHS	UK, Ireland (English)	British and Irish Hypertension Society	www.bihsoc.org/bp-monitors		
VDL	US (English)	American Medical Association	www.validatebp.org		
Hypertension Canada	Canada (English)	Hypertension Canada	www.hypertension.ca/bpdevices		
Deutsche Hochdruckliga	Germany (German)	German High Pressure League	www.hochdruckliga.de/betroffene/ blutdruckmessgeraete-mit- pruefsiegel		
JSH	Japan (Japanese)	Japanese Society of Hypertension	www.jpnsh.jp/com_ac_wg1.html		

BP = blood pressure; STRIDE BP = Science and Technology for Regional Innovation and Development in Europe Blood Pressure; VDL = validated device listing.

Two websites are not associated with a scientific organization (www.dableducational.org, www.medaval.ie). Modified from 2021 ESH practice guidelines for blood pressure measurement. 17

- presence of medical staff or a health care professional is, of course, necessary for manual measurements.
- (c) BP measurement on the bare arm is recommended. Although some of the authors feel that thin clothing may be acceptable, it is not ideal because the thickness of clothing on individual patients may be difficult to quantify.
- (d) Details on the BP measurement procedure can be found in published guidelines and position statements (Appendix 1, available online).

RATIONALE FOR STANDARDIZED CLINIC BP MEASUREMENT

Almost all of the cohort studies that estimated BP-related cardiovascular disease risks and the randomized controlled trials that underpin the recommendations for antihypertensive treatment and BP treatment goals for adults with high BP have employed standardized BP measurements in the clinic. Hence, guideline committees and professional societies have repeatedly emphasized the importance of standardized clinic BP measurements that aim to minimize systematic and random errors in estimation. The practice of evidence-based medicine and the likelihood of achieving outcome results similar to those shown in randomized controlled trials require adherence to these recommendations.

Standardization is essential because there are many aspects of BP measurement, including the patient's physical condition, clinic environment, and equipment that can readily result in inaccurate and unreliable values. ^{23,25,26} A systematic review of 328 articles found 29 components of the BP measurement procedure that can affect systolic BP (SBP) and diastolic BP (DBP) levels. ²⁷ Clinic BP measurements that do not follow a standardized protocol are likely to result in inaccurate and highly variable readings from one clinic visit to the next, making targeting a specified BP goal very challenging.

Usually, BP readings obtained in nonstandardized practice in the clinic are higher than those obtained by standardized measurements. 15,26,28-30 Therefore, the use of nonstandardized clinic BP measurements tend to result in overtreatment. In contrast, for some people, routine clinic BP readings are lower than those obtained following a standardized protocol, 29,30 resulting in a missed opportunity to detect high BP or the need to intensify antihypertensive treatment. Further, the variability of nonstandardized BP at the individual patient level is very large. Hence, there is no algorithm that can reliably convert BP values measured in a nonstandardized fashion to standardized measurement equivalents for patient management.

The lack of standardized BP measurement also makes it difficult to accurately determine the prevalence of undertreatment or overtreatment of BP from a population-health standpoint. It has been estimated that approximately 1 in 5 US adults could have their hypertension diagnosis or control status misclassified if BP were measured in a nonstandardized manner.²⁷

ROLE OF HOME BP MONITORING AND AMBULATORY BP MONITORING

Many guidelines advocate greater use of out-of-clinic BP measurement (ie, home BP monitoring [HBPM] or ambulatory BP monitoring [ABPM]) to confirm the diagnosis of hypertension and guide BP management. 10,11,15,17 The advantages, limitations, and applications of ABPM and HBPM have been detailed by many guidelines and position statements, 10,17,22,31 including the ability to detect white-coat and masked hypertension. However, no large randomized controlled outcome trial addressing BP targets or antihypertensive drugs has used ABPM or HBPM to guide management. As such, the evidence base to support BP targets using ABPM or HBPM is uncertain and their role at present should be considered complementary to

standardized clinic BP measurements, unless clinic BP measurements are unavailable. ²³

BARRIERS TO IMPLEMENTATION OF STANDARDIZED CLINIC BP MEASUREMENTS

The barriers to standardized BP measurements are well recognized (Table 2). However, studies have also shown that addressing these barriers can dramatically improve the quality of clinic BP measurements. 32-36

- Appreciation of importance of standardized BP measurement by health care workers. Many health care workers are unaware of the large degree of variability of nonstandardized BP measurement and its implications for patient safety.
- Patient knowledge. Patients are usually unaware of the importance and procedures of standardized BP measurements as well as the clinical consequences of poorquality BP measurements.
- 3. *Equipment*. In some world regions, a stable source of electricity for automated BP monitors is not available. The limited availability of cuffs with various sizes is another common barrier.
- Staff training. Many health professionals are inadequately trained, and many clinics lack training and certification schedules and procedures, including curricula.
- 5. Environment and workflow. A major challenge can be the clinic space, environment, and time constraints. During the BP measurement procedure, health care staff are often taking other vital signs or medical history or are performing other tasks in the room. Triage is often performed in busy and noisy spaces where resting prior to BP measurements is difficult. Examination rooms (eg, with wall-mounted aneroid devices) lack appropriate configuration for proper BP measurement. Often, insufficient time is built into the visit schedule for proper patient preparation and BP measurements.
- 6. Regulatory and system oversight of quality standards. Although many aspects of clinical practice are subjected to quality assessment and mandatory training, BP measurement does not fall into this category. In fact, the measurement procedure is even much less regulated than the manufacturing of BP monitors.

SOLUTIONS TO OVERCOME BARRIERS AND SUCCESS STORIES

Be Pragmatic, Not Dogmatic

Many clinics have workflow constraints, with BP measurement being only one of many tasks assigned to members of the health care team. Thus, the standardized BP measurement procedure must be pragmatic, time-efficient, patient-and staff-friendly, and focused on essential aspects of the measurement process (Figure) that contribute to large errors

and avoid being dogmatic regarding elements in which both supporting evidence and theoretical basis are not rigorous.

Roles of Patients and Clinic Personnel

A concerted effort by patients, health care professionals, health care institutions, government, and other payers, and professional societies can overcome barriers to wide adoption of standardized clinic BP measurements (Table 2). Well-informed patients will expect and demand high-quality, standardized BP measurements, and automated reminder messages advise the patients to make proper preparations in advance.

Clinic personnel should be trained and preferably certified in standardized BP measurement and receive regularly scheduled refresher training and undergo annual recertification. A number of training videos are available online (https://www.whleague.org/whl-resources/awareness-andscreening/new-online-bp-certification-course; https://tar getbp.org/blood-pressure-improvement-program/controlbp/measure-accurately/accurate-bp-measurement-matters/). Organizations such as the World Hypertension League and STRIDE BP (https://www.stridebp.org/training) offer brief online BP measurement training and certification geared toward health workers from all countries.³⁷ Brief health worker trainings have been shown to be effective. For example, after receiving instructions in a brief curriculum in standardized hypertension screening and management, 33 health care professionals staffing 18 primary care clinics in Tanzania substantially improved BP measurement knowledge and BP measurement techniques. 38 Countries where physicians currently execute all tasks related to BP measurement and management may be ill-equipped to support the implementation of standardized BP measurements;³⁹ these countries may need to adopt team-based approaches that include non-physician personnel.

Roles of Institutions and Governments

Health care institutions can prioritize standardized BP measurement by providing clinically validated BP monitors, adequate space, adequate staffing, efficient clinic workflow plans, regularly scheduled training of personnel, quality-improvement practices, and incentive programs based on objective benchmarks. Governments and payers can promote standardization by requiring or incentivizing its practice, in addition to dissemination of patient education materials, providing data sharing, and using value-based instead of fee-for-service payment models. Positive and negative financial and nonfinancial incentives provided by government regulatory agencies, health care funding agencies and health care institutions are often effective in modifying medical practice, for example, by disseminating educational materials via lectures and postings on their websites.

Barriers	Solutions				
	Patient	Health care professional	Institution	Government, regulatory, reimbursement agencies	
Equipment	Become educated and demand proper equipment, such as a validated monitor and proper cuff size	Acquire or demand properly validated equipment and cuffs for different arm sizes	Recognize importance of standardized measurement and provide properly vali- dated equipment, and cuffs for different arm sizes	Mandate or incentivize proper equipment	
Workflow	Facilitate by preparing for measurement before clinic appointment	Coordinate workflow with institution and clinic staff	Optimize workflow to accom- modate standardized measurement	Facilitate institutions to develop policies and procedures	
Staff	Not applicable	Demand and facilitate train- ing and developing stan- dardized procedures; promote team-based approach	Facilitate and mandate train- ing and certification; ensure adequate staffing; promote team-based approach	Mandate training and certification	
Patients	Become educated on the importance of and demand standardized measurements	Provide education to patients; provide reminders prior to clinic visit; explain and facilitate the procedure	Empower patient by informing and inviting comments and concerns about their BP measurements ³⁶	Conduct education campaigns	
Cost	Understand that standardized BP measurement and proper BP management are impor- tant for favorable clinical outcome and cost-effective care	Facilitate patient preparation and optimization of work- flows that do not signifi- cantly increase costs	Recognize importance of standardized BP measurement in affecting clinical outcomes and population health; facilitate patient preparation and optimize workflow that does not significantly increase costs	Incentivize standardized measurements; encourage development of low-cost monitors	

Standardized BP Measurements in Clinics Are Feasible

Several examples support the premise that implementing standardized BP measurement is feasible in primary health care settings, admittedly mostly in high-income countries. The US Centers for Disease Control and Prevention's Million Hearts Hypertension Control Champions and the American Medical Association/American Heart Association's TargetBP recognition programs both promote higher national standards for BP measurement through health care institution best-practice facilitation, training, and certification. 40,41 One cornerstone of the successful Kaiser Permanente Hypertension program was the unfettered availability of automated BP monitors.³⁵ This approach has also been successfully replicated in San Francisco Health Network safety-net clinics, which provide care to predominantly minoritized and low-income patients.³⁴ The amount of time required to perform standardized BP measurement is minimal if the clinic workflow is streamlined with an automated BP monitor.³³ The "Measure accurately, Act rapidly and Partner with patients" (MAP) protocol used a practice facilitation model to transition 16 South Carolina primary care clinics and more than 16,000 patients from usual care BP measurement practices to standardized BP measurement.⁴² Transition to higher BP measurement standards was successful and, in fact, favored by participating health care workers.⁴²

Low- and middle-resource health care systems may struggle to implement standardized clinic BP measurements due to scarcity of BP monitors, optimal clinic environment, personnel training, and other barriers. HEARTS in the Americas, the adaptation of WHO Global HEARTS initiative, promote and implement strategic approaches to improve the BP accuracy, including a simple and standardized measurement protocol and clinically validated BP devices (https://www.paho.org/en/hearts-americas/hearts-americas-blood-pressure-measurement).⁴³

Be Proactive and Persistent

Despite the clear rationale and necessity for standardized BP measurement, any change to clinic workflow, particularly when it involves multiple stakeholders such as patients, health care providers, institutions, and administrators, is likely to be met with resistance. Early and periodic active engagement of these parties to set common goals and execute the plans will be necessary.

CALL TO ACTION

- 1. **Health care professionals.** Adopt standardized clinic BP measurement; educate patients and staff on its importance; coordinate efforts with health care institutions.
- 2. **Health care institutions.** Recognize the importance of standardized clinic BP measurements; provide proper equipment, clinic space, time, staffing, and workflow; mandate and facilitate staff training and certification.
- Health care funding agencies. Provide positive and/or negative financial incentives for standardized clinic BP measurements.
- BP monitor manufacturers. Provide and maintain BP equipment and cuffs for various populations at reasonable prices. Support independent researchers to validate equipment.
- Government regulatory agencies. Recognize the importance of standardized clinic BP measurement on public health; educate the public, health care providers, and institutions; and mandate training and certification of staff.
- 6. **Professional societies.** Promote the importance of standardized clinic BP measurement; educate the public and health care providers.

The importance of clinic BP measurement has been recognized for many decades but adherence to guidelines on proper, standardized BP measurement remains uncommon in clinical practice. The time has come that all parties must collaborate actively to make standardized clinic BP measurement a routine procedure in order to improve BP control and public health.

ACKNOWLEDGMENT

The Work Group would like to acknowledge the work of Amy Earley, Michael Cheung, Melissa Thompson, and Debbie Maizels for their support during the development this manuscript.

References

- Flint AC, Conell C, Ren X, et al. Effect of systolic and diastolic blood pressure on cardiovascular outcomes. N Engl J Med 2019;381(3):243– 51
- Fuchs FD, Whelton PK. High blood pressure and cardiovascular disease. Hypertension 2020;75(2):285–92.
- He J, Whelton PK. Elevated systolic blood pressure and risk of cardiovascular and renal disease: overview of evidence from observational epidemiologic studies and randomized controlled trials. *Am Heart J* 1999;138(3 Pt 2):211–9.
- Rapsomaniki E, Timmis A, George J, et al. Blood pressure and incidence of twelve cardiovascular diseases: lifetime risks, healthy life-years lost, and age-specific associations in 1.25 million people. *Lancet* 2014;383(9932):1899–911.
- Blood Pressure Lowering Treatment Trialists Collaboration. Pharmacological blood pressure lowering for primary and secondary prevention of cardiovascular disease across different levels of blood pressure: an individual participant-level data meta-analysis. *Lancet* 2021;397(10285):1625–36.

- Bundy JD, Li C, Stuchlik P, et al. Systolic blood pressure reduction and risk of cardiovascular disease and mortality: a systematic review and network meta-analysis. *JAMA Cardiol* 2017;2(7):775–81.
- Ettehad D, Emdin CA, Kiran A, et al. Blood pressure lowering for prevention of cardiovascular disease and death: a systematic review and meta-analysis. *Lancet* 2016;387(10022):957–67.
- Sharman JE, O'Brien E, Alpert B, et al. Lancet Commission on Hypertension group position statement on the global improvement of accuracy standards for devices that measure blood pressure. *J Hypertens* 2020;38(1):21–9.
- Gabb GM, Mangoni AA, Anderson CS, et al. Guideline for the diagnosis and management of hypertension in adults 2016. Med J Aust 2016;205(2):85–9.
- Whelton PK, Carey RM, Aronow WS, et al. 2017 ACC/AHA/AAPA/ ABC/ACPM/AGS/APhA/ASH/ASPC/NMA/PCNA guideline for the prevention, detection, evaluation, and management of high blood pressure in adults: executive summary: a report of the American College of Cardiology/American Heart Association task force on clinical practice guidelines. *Hypertension* 2018;71(6):1269–324.
- 11. Williams B, Mancia G, Spiering W, et al. 2018 ESC/ESH Guidelines for the management of arterial hypertension: The Task Force for the management of arterial hypertension of the European Society of Cardiology and the European Society of Hypertension: The Task Force for the management of arterial hypertension of the European Society of Cardiology and the European Society of Hypertension. *J Hypertens* 2018;36(10):1953–2041.
- National Institute for Health and Care Excellence (NICE). Hypertension in adults: diagnosis and management. [NICE guideline NG136].
 Available at: https://www.nice.org.uk/guidance/ng136. Accessed January 29, 2020.
- 13. Rabi DM, McBrien KA, Sapir-Pichhadze R, et al. Hypertension Canada's 2020 comprehensive guidelines for the prevention, diagnosis, risk assessment, and treatment of hypertension in adults and children. *Can J Cardiol* 2020;36(5):596–624.
- Unger T, Borghi C, Charchar F, et al. 2020 International Society of Hypertension global hypertension practice guidelines. *J Hypertens* 2020;38(6):982–1004.
- Kidney Disease: Improving Global Outcomes Blood Pressure Work Group. KDIGO 2021 clinical practice guideline for the management of blood pressure in chronic kidney disease. *Kidney Int* 2021;99(3S): S1–S87.
- Pan American Health Organization. HEARTS in the Americas: Guide and Essentials for Implementation. Washington, DC: Pan American Health Organization; 2022. https://doi.org/10.37774/9789275125281 Accessed April 25, 2022.
- Stergiou GS, Palatini P, Parati G, et al. 2021 European Society of Hypertension practice guidelines for office and out-of-office blood pressure measurement. *J Hypertens* 2021;39(7):1293–302.
- Stergiou G, Kollias A, Parati G, O'Brien E. Office blood pressure measurement: the weak cornerstone of hypertension diagnosis. *Hypertension* 2018;71(5):813–5.
- Muntner P, Einhorn PT, Cushman WC, et al. Blood pressure assessment in adults in clinical practice and clinic-based research: JACC Scientific Expert Panel. J Am Coll Cardiol 2019;73(3):317–35.
- **20.** Muntner P, Shimbo D, Carey RM, et al. Measurement of blood pressure in humans: a scientific statement from the American Heart Association. *Hypertension* 2019;73(5):e35–66.
- **21.** Padwal R, Campbell NRC, Schutte AE, et al. Optimizing observer performance of clinic blood pressure measurement: a position statement from the Lancet Commission on Hypertension Group. *J Hypertens* 2019;37(9):1737–45.
- 22. O'Brien E, Parati G, Stergiou G, et al. European Society of Hypertension position paper on ambulatory blood pressure monitoring. *J Hypertens* 2013;31(9):1731–68.
- 23. Hwang KO, Aigbe A, Ju HH, Jackson VC, Sedlock EW. Barriers to accurate blood pressure measurement in the medical office. *J Prim Care Community Health* 2018;9(1-7):2150132718816929.

- 24. Bruce NG, Shaper AG, Walker M, Wannamethee G. Observer bias in blood pressure studies. *J Hypertens* 1988;6(5):375–80.
- Kallioinen N, Hill A, Horswill MS, Ward HE, Watson MO. Sources of inaccuracy in the measurement of adult patients' resting blood pressure in clinical settings: a systematic review. *J Hypertens* 2017;35 (3):421–41.
- 26. Picone DS, Padwal R, Campbell NRC, et al. How to check whether a blood pressure monitor has been properly validated for accuracy. J Clin Hypertens (Greenwich) 2020;22(12):2167–74.
- 27. Sakhuja S, Jaeger BJ, Akinyelure OP, et al. Potential impact of systematic and random errors in blood pressure measurement on the prevalence of high office blood pressure in the United States. *J Clin Hypertens (Greenwich)* 2022;24(3):263–70.
- STRIDE BP. An international scientific organization founded by hypertension experts with the mission of improving the diagnosis and management of hypertension. Available at: https://www.stridebp.org/. Accessed January 26, 2022.
- Agarwal R. Implications of blood pressure measurement technique for implementation of systolic blood pressure intervention trial (SPRINT). *J Am Heart Assoc* 2017;6(2):e004536.
- Drawz PE, Agarwal A, Dwyer JP, et al. Concordance between blood pressure in the systolic blood pressure intervention trial and in routine clinical practice. *JAMA Intern Med* 2020;180(12):1655–63.
- Parati G, Stergiou GS, Bilo G, et al. Home blood pressure monitoring: methodology, clinical relevance and practical application: a 2021 position paper by the Working Group on Blood Pressure Monitoring and Cardiovascular Variability of the European Society of Hypertension. *J Hypertens* 2021;39(9):1742–67.
- Boonyasai RT, Carson KA, Marsteller JA, et al. A bundled quality improvement program to standardize clinical blood pressure measurement in primary care. J Clin Hypertens (Greenwich) 2018;20(2):324–33.
- Doane J, Buu J, Penrod MJ, Bischoff M, Conroy MB, Stults B. Measuring and managing blood pressure in a primary care setting: a pragmatic implementation study. J Am Board Fam Med 2018;31(3):375

 88
- 34. Fontil V, Gupta R, Moise N, et al. Adapting and evaluating a health system intervention from Kaiser Permanente to improve hypertension management and control in a large network of safety-net clinics. Circ Cardiovasc Qual Outcomes 2018;11(7):e004386.
- 35. Jaffe MG, Young JD. The Kaiser Permanente Northern California story: improving hypertension control from 44% to 90% in 13 years (2000 to 2013). *J Clin Hypertens (Greenwich)* 2016;18 (4):260–1.
- Elias MF, Goodell AL. Human errors in automated office blood pressure measurement: still room for improvement. *Hypertension* 2021;77 (1):6–15.
- Campbell NRC, Khalsa T, Ordunez P, et al. Brief online certification course for measuring blood pressure with an automated blood pressure device. A free new resource to support World Hypertension Day Oct 17, 2020. J Clin Hypertens (Greenwich) 2020;22(10):1754–6.
- Edward A, Kagaruki GB, Manase F, Appel LJ, Matsushita K. Effectiveness of instructional videos for enhancing healthcare provider competencies for hypertension management a pre-post study in primary healthcare settings, Tanzania. BMC Health Serv Res 2022;22 (1):721.
- **39.** Giraldo GP, Joseph KT, Angell SY, et al. Mapping stages, barriers and facilitators to the implementation of HEARTS in the Americas initiative in 12 countries: a qualitative study. *J Clin Hypertens (Greenwich)* 2021;23(4):755–65.
- Million Hearts Champions program. Hypertension Control Champions. Available at: https://millionhearts.hhs.gov/partners-progress/champions/index.html. Accessed January 26, 2022.
- AHA/AMA. Target BP Recognition Program. Available at: https://targetbp.org/recognition-program/. Accessed January 26, 2022.

- 42. Egan BM, Sutherland SE, Rakotz M, et al. Improving hypertension control in primary care with the measure accurately, act rapidly, and partner with patients protocol. *Hypertension* 2018;72(6):1320–7.
- 43. Ordunez P, Lombardi C, Picone DS, et al. HEARTS in the Americas: a global example of using clinically validated automated blood pressure devices in cardiovascular disease prevention and management in primary health care settings [e-pub ahead of print]. *J Hum Hypertens*. https://doi.org/10.1038/s41371-022-00659-z. Accessed March 15, 2022.

SUPPLEMENTARY DATA

Supplementary data to this article can be found online at https://doi.org/10.1016/j.amjmed.2022.12.015.

Funding: None.

Conflicts of Interest: AKC declared having received consultancy fees from Boehringer Ingelheim; he reported having served on an expert committee for Boehringer Ingelheim; and has stock/stock options in Merck. AES declared having received speaker honoraria from Omron Healthcare and Aktiia. BW declared having received research support and speaker honoraria from Omron Cooperation*. PS declared having received research support from Elpen Pharmaceuticals* and Servier*; he declared having received consultancy fees from Primeview* and ReCor Medical*; and declared having received speaker honoraria from Sanofi* and Winmedica*. TIC declared having received consultancy fees from George Clinical, Gilead*, Novo Nordisk, and Bayer*; she reported having served on an expert committee for AstraZeneca, and Bayer. SSD declared having received speaker honoraria from Servier. RK declared having received speaker honoraria from Bayer, Berlin-Chemie, Daiichi-Sankyo, Ferrer, Menarini, Merck, Sanofi, and Servier. JMF declared having received research support from GlaxoSmithKline, Indorsia, Quantum Genomics, ReCor Medical, and Vascular Dynamics; he declared having received consultancy fees from ReCor Medical and Sanofi; he reported having received payment for expert testimony from Teva; he reported having served on an expert committee for Amgen, Fibrogen, and Janssen; and has stock/stock options in Amphastar and CVS. GM declared having received speaker honoraria from Boehringer Ingelheim, Gedeon Richter, Medtronic, Menarini, Merck, Sandoz, Sanofi, and Servier. PO is staff member of the Pan American Health Organization (PAHO). The authors hold sole responsibility for the views expressed in the manuscript, which may not necessarily reflect the opinion or policy of PAHO. RP declared being the Chief Executive Officer at mmHg, Inc. AP declared having received research support from Ablative Solutions, Quantum Genomics, Recor Medical, and Servier; he reported having served on an expert committee for Ablative Solutions and Quantum Genomics. MS declared having received research support from Abbott, Idorsia, Medtronic, Metavention, ReCor; he reported having received speaker honoraria from Abbott, Medtronic, and ReCor; and support for travel from Medtronic*. GSS declared having received research support from Braun*, InBody*, and Microlife*; he declared having received consultancy fees from Huawei, InBody, and Microlife. SWT declared having received consultancy fees from AstraZeneca*; he declared having received speaker honoraria from Amgen*, AstraZeneca*, BMS*, Bayer*, Boehringer Ingelheim*, Janssen*, Eli Lily and Company*, Novartis*, Novo Nordisk*, Pfizer*, and Sanofi-Genzyme*. JFEM declared having received research support from Novo Nordisk; he declared having received consultancy fees from AstraZeneca, Boehringer Ingelheim, Bayer, and Novartis; and declared having received speaker honoraria from AstraZeneca, Bayer, Fresenius, Novartis, and Novo Nordisk. All the other authors declared no competing interests. *Monies paid to institution.

Authorship: All authors had access to the data and a role in writing this manuscript.

Appendix Table Published Practice Guidelines and Positions Statements on Blood Pressure Measurement				
Organization	Most recent guideline	URL		
ACC/AHA	ACC/AHA/AAPA/ABC/ACPM/AGS/APhA/ASH/ ASPC/NMA/PCNA Guideline for the Preven- tion, Detection, Evaluation, and Manage- ment of High Blood Pressure in Adults: Executive Summary: A Report of the Ameri- can College of Cardiology/American Heart Association Task Force on Clinical Practice Guidelines	https://www.ahajournals.org/doi/full/10.1161/ HYP.0000000000000066?rfr_dat=cr_pub+0pubmed&url_ ver=Z39.88-2003𝔯_id=ori%3Arid%3Acrossref.org		
АНА	Measurement of Blood Pressure in Humans A Scientific Statement from the American Heart Association	https://www.ahajournals.org/doi/full/10.1161/ HYP.0000000000000087?rfr_dat=cr_pub+0pubmed&url_ ver=Z39.88-2003𝔯_id=ori%3Arid%3Acrossref.org		
ESC/ESH	2018 ESC/ESH Guidelines for the management of arterial hypertension The Task Force for the management of arterial hypertension of the European Society of Car- diology and the European Society of Hypertension	https://journals.lww.com/jhypertension/Fulltext/2018/10000/2018_ESC_ESH_Guidelines_for_the_management_of.2.aspx		
ESH	2021 European Society of Hypertension practice guidelines for office and out-of-office blood pressure measurement	https://journals.lww.com/jhypertension/Fulltext/2021/ 07000/2021_European_Society_of_Hypertension_prac tice.5.aspx		
Hypertension Canada	Hypertension Canada's 2020 Comprehensive Guidelines for the Prevention, Diagnosis, Risk Assessment, and Treatment of Hyper- tension in Adults and Children	https://www.onlinecjc.ca/action/showPdf?pii=S0828-282X%2820%2930191-4		
ISH	2020 International Society of Hypertension Global Hypertension Practice Guidelines	https://www.ahajournals.org/doi/epdf/10.1161/ HYPERTENSIONAHA.120.15026		
KDIGO	KDIGO 2021 Clinical Practice Guideline for the Management of Blood Pressure in Chronic Kidney Disease	https://kdigo.org/wp-content/uploads/2016/10/KDIGO- 2021-BP-GL.pdf		
Lancet Commission for Hypertension	Optimizing observer performance of clinic blood pressure measurement A position statement from the Lancet Commission on Hypertension Group	https://journals.lww.com/jhypertension/Fulltext/2019/ 09000/Optimizing_observer_performance_of_clinic_ blood.2.aspx		
Lancet Commission for Hypertension	Lancet Commission on Hypertension group position statement on the global improvement of accuracy standards for devices that measure blood pressure	https://journals.lww.com/jhypertension/pages/article viewer.aspx? year=2020&issue=01000&article=00004&type=Fulltext		
National Heart Foundation Australia	· · · · · · · · · · · · · · · · · · ·	https://www.heartfoundation.org.au/getmedia/c83511ab- 835a-4fcf-96f5-88d770582ddc/PRO-167_Hypertension- guideline-2016_WEB.pdf		
National Heart, Lung, and Blood	Blood Pressure Assessment in Adults in Clini- cal Practice and Clinic-Based Research JACC Scientific Expert Panel	https://www.sciencedirect.com/sdfe/reader/pii/ S0735109718392738/pdf		
NICE	Hypertension in adults: diagnosis and management	https://www.nice.org.uk/guidance/ng136/resources/hyper tension-in-adults-diagnosis-and-management-pdf- 66141722710213		
РАНО	HEARTS in the Americas: Guide and Essentials for Implementation	https://iris.paho.org/bitstream/handle/10665.2/55804/ 9789275125281_eng.pdf?sequence=1&isAllowed=y		
WHO	WHO technical specifications for automated non-invasive blood pressure measuring devices with cuff	https://apps.who.int/iris/handle/10665/331749		

AAPA = American Academy of Physician Assistants; ABC = Association of Black Cardiologists; ACC = American College of Cardiology; ACPM = American College of Preventive Medicine; AGS = American Geriatrics Society; AHA = American Heart Association; APhA = American Pharmacists Association; ASH = American Society of Hypertension; ASPC = American Society for Preventive Cardiology; ESH = European Society of Hypertension; ESC = European Society of Cardiology; ISH = International Society of Hypertension; KDIGO = Kidney Disease: Improving Global Outcomes; NICE = National Institute for Health and Care Excellence; NMA = National Medical Association; PAHO = Pan American Health Organization; PCNA = Preventive Cardiovascular Nurses Association; WHO = World Health Organization.